

7. Workplan – for whole duration of the project

Introduction - general description and milestones

This plan is provided to make insightful how the consortium has planned to achieve the objectives for the full duration of the project. As emphasized in the preceding sections of the proposal the research will entail various activities, namely research, innovation-related activities, demonstration activities and project management activities. These activities are appropriately spread out over the entire period of the research, and will be explored in more detail below. First, we will elaborate on how the consortium has foreseen to plan their research-activities. This will be shown with the help of a Gantt-Diagram making clear how the different work packages relate in terms of work planning as well as providing a timeline of the entire research period. Second, we intend to show the logic interrelation between the different research-phases – consisting out of one or more work packages. This will be visualized with the help of a Pert-model. Third, we will describe more in depth the content of the different work packages. These separate research-parts are built around the objectives as specified earlier, and will be achieved with the help of different research methods. Given the diverse nature of these methods it will – despite of what was requested by DG RTD - not be possible to identify an all-encompassing methodology. Instead, we have chosen to make our methodologies explicit work package by work package, starting with an overview of all work packages; their lead contractor; the human resources per month; the starting and end month; and the number of deliverables involved. This work package list will be followed by yet another list containing an overview of the different research deliverables – fifteen in total. Not only does this list provide a concise outlook on what the consortium will produce, also it shows whether, and if so, to whom the deliverables will be disseminated as well as the nature of each deliverable (e.g. report, demonstrator etc.). After having shown these research essentials, we will go into the different work packages more in depth, focusing on the how the objectives will be translated into research-activities but also which methods will be used to bring these activities to a satisfactory result.

A precise description of the foreseen and unforeseen milestones was already given in section two. Also, the GANTT-diagram that is projected further on visualizes the anticipated milestones which are due shortly before the end of every workpackage – except from numbers 1 and 7.

Workplanning and timetable

Given the duration of this project, the transnational character of the consortium, the individual expertise and skills, as well as the considerable workload, thorough work planning is an absolute essential. Here we have therefore presented our envisioned work plan with the help of a Gantt-Diagram showing the work packages, and their individual as well as their overall timeframe (both numerically and graphically), making insightful when new phases in the research-period will be initiated. The completion of a research-phase – that is the finalization of one or more work packages simultaneously – is followed by anticipated decision making moments, better known as ‘milestones’. These are necessary moments of reflection and control, meant to review the aggregated results to make sure the foreseen objectives have been achieved and to make

the aggregated knowledge available to the partners who are initiating new research activities.

GANTT Diagram as of 15 May 2008

WP	Name	2006				2007				2008				2009	
		kw 1	kw 2	kw 3	kw 4	kw 1	kw 2	kw 3	kw 4	kw 1	kw 2	kw 3	kw 4	kw 1	kw 2
1	Project Management														
2	Defining and categorising notions of security, and analysing the existing policy discourses within the EU														
3	The nature of terrorism: conceptual difficulties, theoretical notions, and empirical findings														
4	Terrorism's consequences for the civil peace in European societies: media effects, vulnerable groups & civil														
5	The netagive economic impact of terrorism and means of consequence minimalisation														
6	An Ethically Just Comprehensive European Strategy against terrorism														
7	Finalisation of the research report, preparation and execution of dissemination activities														

Note: this diagram is a completely new version, drafted on the 14th of May 2008, after finalization of the first project reporting period and based upon new deadlines as discussed in the Directors Meeting in January 2008 and noted in the milestones list accompanying the new Consortium Agreement.

Workpackage list

Work-package No ¹	Workpackage title	Lead Contractor ²	Person Months ³	Start month ⁴	End Month ⁵	Deliverable No ⁶
WP 1	'Project-management'	1	6.25	6-2006	03-2009	D1-D15
WP 2	'Defining and categorizing notions of security, and analyzing the existing policy discourses within the EU'	3	18	6-2006	5-2008	D1-D3
WP 3	'The nature of terrorism: conceptual difficulties, theoretical notions, and empirical findings'	5	16.2	8-2006	7-2008	D4-D5
WP 4	'Terrorism's consequences for the civil peace in European societies: media effects, vulnerable groups & civil polarization'	4	27.3	5-2007	9-2008	D6-D8
WP 5	'The negative economic impact of terrorism and means of consequence minimization'	1	16.8	8-2006	7-2008	D9
WP 6	'An Ethically Just Comprehensive European Strategy against Terrorism'	2	33.6	3-2007	9-2008	D10-D13
WP 7	'Finalization of the research report, preparation and execution of dissemination activities'	1	21.6	5-2008	3-2009	D14-15
TOTAL 7			139.8	6-2006	3-2009	D15

¹ Workpackage Number: WP1-WP n.

² Number of the contractor leading the work in this workpackage.

1. COT Institute for Safety, Security and Crisis management (ISSCM), 2. TNO, 3. Friderici, 4. Danish Centre for International Studies and Human Rights (DCISM), 5. Institute for International Relations (IIR)

³ The total number of person-months allocated to each workpackage.

⁴ Relative start date for the work in the specific workpackages, month 0 marking the start of the project, and all other start dates being relative to this start date.

⁵ Relative end date, month 0 marking the start date of the project, and all end dates being relative to this start date.

⁶ Deliverable number: Number for the deliverable(s)/result(s) mentioned in the workpackage:D1-Dn.

As this list demonstrates, we have divided the duration of the research in a total of seven separate workpackages. Furthermore, this table demonstrates the number of people that will take part in the activities aimed at concluding the aims of each of the workpackages. Also the start- and end-months of each of the workpackages is shown, with the amount of deliverables that each of the workpackages will produce. The individual deliverables are detailed below, first in a full list of deliverables, then broken down per workpackage.

Deliverables list

Deliverable No ⁷	Deliverable title	Delivery date ⁸	Nature ⁹	Dissemination level ¹⁰
1	Written report on the definition of different notions of security and subsequent categorization (WP2); one newsletter.	02-2007	R, O	PU
2	Written report on the European security policy discourses (WP2) ; one newsletter.	06-2008	R, O	PU
3	Written report on the exploration of fundamental and applied theoretically interesting avenues of inquiry and possibly unincorporated findings (WP2); one overarching WP2 policy brief and a newsletter.	07-2007	R, O	PU
4	Written report on the conceptual difficulties and empirical findings including a statistical analysis of European trends and developments (WP3); one newsletter.	5-2007	R, O	PU
5	Written report on the theoretical notions and empirical findings (WP3); one overarching WP3 policy brief and a newsletter.	7-2007	R, O	PU
6	Written report on the complex relationship between terrorism, media and society and possible regulatory measures that have been taken by European media and governments (WP4); one newsletter.	7-2008	R, O	PU
7	Written report on radicalization, recruitment, and proven domestic and possible European response options (WP4); one newsletter.	6-2008	R, O	PU
8	Written report on the negative effects of (counter)terrorism and civil peace, and the measures that have and can be taken in response (WP4); one overarching WP4 policy brief and a newsletter.	8-2008	R, O	PU
9	Written report that will evaluate the European economic vulnerabilities to terrorism and assess the efficient and appropriate response options to minimise the negative consequences (WP5); one policy brief and a newsletter.	6-2008	R, O	PU
10	Written report that will elaborate on the theoretical dimensions of counter-terrorism, comprehensively conceptualizing the notion (WP6); one newsletter.	06-2008	R, O	PU

⁷ Deliverable numbers in order of delivery dates: D1 – Dn

⁸ Month in which the deliverables will be available. Month 0 marking the start of the project, and all delivery dates being relative to this start date.

⁹ Please indicate the nature of the deliverable using one of the following codes:

R = Report

P = Prototype

D = Demonstrator

O = Other (specified in both section 6.1.5 and beneath the deliverables-list).

¹⁰ Please indicate the dissemination level using one of the following codes:

PU = Public

PP = Restricted to other programme participants (including the Commission Services).

RE = Restricted to a group specified by the consortium (including the Commission Services).

CO = Confidential, only for members of the consortium (including the Commission Services).

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11	Written report that will assess the current European state of affairs with regard to counter-terrorism capability, especially focussing on the identified disparities between member-states and the equating nature of Union policy (WP6); one newsletter.	5-2008	R, O	PU
12	Written report on the relation between the fragmented field of counter-terrorism and communitarian policy fields, including its ethical implications, both currently and in the future (WP6); one newsletter.	10-2008	R, O	PU
13	Written report on which strong points from current practice should and could be transferred to European level, with an assessment of probable efficacy and specific policy recommendations (WP6); one overarching WP6 policy brief and a newsletter.	10-2008	R, O	PU
14	The definitive version of the research report (WP7); the dissemination of the collection of earlier policy briefs; press-releases; newsletter.	3-2009	R, O	PU
15	Dissemination activities (WP7): a conference in Brussels, at least one workshop per involved country (depending on budgetary space); strive for multiple publications in relevant scientific or policy oriented journals (with a minimum of two).	2-2009	D, O	PU

The above list demonstrates that most of the output is of a written nature. Nevertheless, like was discussed extensively in section 6.1.5 we will make use of a range of additional channels to 'disseminate' during the research period. First and foremost, by regularly communicating via the consortium's web pages, cyclical newsletters, policy briefs and media-releases with a minimum of once per workpackage – depending on the nature of the medium of course. Second the consortium is hoping to publish several articles in relevant scientific and or policy-oriented journals. Third, through the organization of a conference in Brussels at the end of the research-period, followed by a series of workshops in the countries who are directly represented in the consortium. Possible further dissemination activities of this nature will be elaborated on in a later stage in close cooperation with our program officer in Brussels.